

COMMUNICATION

JIU/REP/2025/4**REVIEW OF POLICIES AND PRACTICES FOR DETERMINING THE RATES OF
PROGRAMME SUPPORT COSTS IN ORGANIZATIONS OF THE UNITED
NATIONS SYSTEM****32/25****Geneva
1 December 2025**

To: FICSA Members

From: FICSA Secretariat



Dear FICSA Members,

The Joint Inspection Unit of the United Nations system (JIU) is pleased to share the review highlights, report (comparative analysis), and expanded report (comparative tables) for the “Review of policies and practices for determining the rates of programme support costs in organizations of the United Nations system”, prepared by Inspectors [Pavel Chernikov](#) and [Carolina Fernández Opazo](#).

This review provides a comparative analysis of how the 28 JIU participating organizations define, structure, and apply programme support cost rates. It highlights the absence of a common definition across the system and shows that approaches continue to differ due to organizational mandates, business models, and funding structures.

[To read the review highlights, click here](#)

[To read the report \(comparative analysis\), click here](#)

[To read the expanded report \(comparative tables\), click here](#)

Please share this information with your membership.